

#35

COMPLETE

**Collector:** Email Invitation 1 (Email)  
**Started:** Tuesday, January 14, 2020 1:52:15 PM  
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**Time Spent:** Over a month  
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Page 1: I. Program Overview and Update

**Q1** Department(s) Reviewed:

Athletics

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**Q2** Lead Author and Participants: Please list any person who participated in the preparation of this report.

Terry Davis, Scott Herrin, Patrick Thiss, Jennifer Tomaschke and rob Wojtkowski

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**Q3** Dean/Manager:

Terry Davis

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**Q4** Program Update: Please summarize the changes, additions, and achievements that have occurred in your program since your last program review was submitted. To access your 2019 program review, visit the Program Review webpage.

- The GCCCD reorganized the Athletic, Kinesiology and Health Education departments into an individual Division
  - Established Procedure for full-time Facilities Technician, specifically – ordering, inventory, maintenance, and repair of physical education and athletic equipment.
  - Identified coaches and timeline for re-starting Women's Basketball and Women's Tennis off of hiatus status.
  - Had Academic Advisor meet with coaches and student-athletes to determine best routine for eligibility support and procedures that require less than 20 hours per week.
  - Developed and implemented organized recruit nights for local high schools.
  - This division has changed employee workspaces to better provide support for student success.
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Page 2: II. Assessment and Student Achievement

**Q5** 1. Do you have a course Student Learning Outcome (SLO) assessment plan on file with the Student Learning Outcome and Assessment Committee (SLOAC)? If you have not already done so, you can submit your program's assessment plan to SLO Coordinator, Tania Jabour, at [tania.jabour@gcccd.edu](mailto:tania.jabour@gcccd.edu). **No**

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**Q6** OPTIONAL: You may upload a copy of your SLO assessment plan for SLOAC here. If you have an Excel sheet, please convert to one of the supported files listed below before submission. **Respondent skipped this question**

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**Q7** 2. Please provide an analysis of your Student Learning Outcomes (SLO) findings and what changes, if any, were made as a result.

N/A

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**Q8** 3. Does your department or discipline offer any degrees and/or certificates? **No, but it does have Program Learning Outcomes (PLOs)**

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Page 3: II. Assessment and Student Achievement

**Q9** 4. How are you currently assessing your PLOs?

- Student-Athlete survey
  - Examine transcripts of student-athlete academic performance and transfer
  - Monitor changes in enrollment in intercollegiate classes
  - Measure attendance at home events and recruit nights
  - Track high school district and community usage of athletic facilities
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**Q10** 5. Are your PLOs in the catalog an accurate reflection of the department or discipline's current learning objectives? To access the College Catalog Associate Degree Programs and Certificates section, [click here](#). **No**

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**Q11** 6. Are the PLOs mapped onto the course SLOs? If you require assistance, please contact Madison Harding in the IESE Office at [madison.harding@gcccd.edu](mailto:madison.harding@gcccd.edu) **No**

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Page 4: II. Assessment and Student Achievement

**Q12** Referencing the last 5 years of data, discuss the changes in course success rate since the last program review (annual or comprehensive) report.

Athletic-specific (Intercollegiate) course success has remained above 77%.

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**Q13** Considering the college's 2024 goal of increasing course success rates to 77%, discuss how your department/discipline will help meet that goal.

Maintain current success.

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**Q14** Please describe any equity gaps, in which specific groups (e.g., by gender and ethnicity) have success rates lower than that of the department or discipline overall.

No equity gaps reported In Athletics' courses.

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**Q15** What department/discipline (or institutional) factors may be contributing to these lower success rates for these groups of students?

- Lack of on-campus full-time coaches (7 of 10 sports have adjunct head coaches) resulting in diminished “high-touch” for those sports' student-athletes, and continuous turn-over of these coaches hurts continuity in recruiting or engagement with academic support.
  - Academic Advisor has a part-time schedule and weekly eligibility requirements leave only a few hours to meet with student-athletes and/or perform workshops.
  - Athletic Counselor has limited hours and students often need to wait 1-2 weeks for a scheduled appointment.
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**Q16** What specific steps will the department of discipline take to address these equity gaps in the 2020/21 academic year?

- Request additional hours for Athletic Counselor
  - Request upgrade in Academic Advisor from 0.50 FTE to 1.0 FTE
  - Request Two (2) additional Tenured Faculty Positions to support Women's Intercollegiate Sports
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**Q17** How do these steps inform the long-term department or discipline goals that you are setting in this annual program review?

- Goal #2 – Athletic Pathways – All of the steps listed will provide a broad-based approach to support the student-athletes. This Athletic pathway has three components: athletic skill instruction from coaches, eligibility guidance with university articulation, and sound academic planning. This process begins with recruitment and ends upon transfer. Student-athletes must align their academic progress with the institutions that they are targeting for transfer. Following a 1-, 2- or 3-year academic plan has consequences in terms of eligibility at NCAA level institutions. It is imperative that incoming student-athletes receive informed guidance in all three components to ensure they are on the correct path.
- Goal #3 - enhance the quality of academic support services for the student-athletes – All the steps listed above will provide a “high-touch” environment that allows the student-athletes to have greater available on-campus resources to navigate through the difficult process of following an Athletic Pathway. Student-athletes have been referred to as “double at-risk” students. They are required to be full-time students, practice 10- 15 hours per week, attend at least one competition per week, deal with the stress of a college student with the additional stress associated with competition, and are required to meet academic progress timelines or lose out on potential scholarships.
- One example from the 2019-2020 school year: incoming recruit wanted to transfer to a university after 1 year at Cuyamaca College. This is allowed by the NCAA provided the student-athlete met certain academic criteria in high school, and completed 24 transferable units at Cuyamaca College. Due to the lack of availability of the Athletic Counselor, this student-athlete visited the regular Counseling Office and was told she need 36 units and complete her Associates Degree to be able to transfer. The student-athlete followed that advice, unbeknownst to Athletics. She only stated that she was not going to participate in sports and would need to focus on her academics. Not until January 2020 did we find out why she made that decision. She is disappointed that she lost the opportunity due to bad information. The lack of all three of the steps above failed this potential student-athlete – her coach was a first-year adjunct (high turnover), no athletic counselor was available to meet with her, and her tracking may have been better if the Academic Advisor had the hours to track all 150 incoming recruits.

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**Q18** In what way does your department/discipline work across instruction and student services to advance the college's student success & equity goals?

- Instruction - Grade Checks – A student-athlete’s academic progress is monitored during each semester to identify academic issues as early as possible. Faculty are allowed to provide the student-athlete’s grade, as well as comments on any other information they deem necessary to convey..
- Counseling – The Dean of Athletics, Kinesiology, and Public Health has regular meetings with the Dean of Counseling to determine the best distribution of the limited hours for the Athletic Counselor during each semester.
- Tutoring – The Athletic Department, through the Academic Advisor, ensures that all student-athletes that have demonstrated a need for assistance and personally introduced to one of the tutoring centers.
- Admissions – The Athletic Department has an excellent relationship with Admissions and Records. The weekly eligibility checks and priority registration process requires solid communication.
- Financial Aid – The Athletic Department has a very positive relationship with Financial Aid. Every Recruit Night held at Cuyamaca College utilizes a senior member of the department to present crucial financial information to all of our incoming high school seniors.

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**Q19** OPTIONAL: If you would like to attach any charts or additional documentation (aside from the program review report prepared by the IESE Office), please upload it using the button below.

**Respondent skipped this question**

**Q20** Do you offer distance education (online) courses? **No**

Page 6: II. Assessment and Student Achievement

**Q21** Are there differences in success rates for distance education (online) versus in-person sections? **Respondent skipped this question**

**Q22** If there are differences in success rates for distance education (online) versus in-person sections, what will the discipline or department do to address these disparities? **Respondent skipped this question**

**Q23** What mechanisms are in place to ensure regular and effective contact within online courses across the discipline or department? **Respondent skipped this question**

Page 7: III. Previous Goals: Update (If Applicable)

**Q24** Would you like to provide an update for your previous program review goal(s)? **Yes**

Page 8: III. Previous Goals: Update (If Applicable) continued

**Q25** Previous Goal 1:

Create state of arts athletic facilities to support department's needs for innovation and to align with other Pacific Coast Athletic Conference colleges.

**Q26** Which College Strategic Goal does this department goal most directly support? **Student Validation and Engagement**

**Q27** Please describe how this goal advances the college strategic goal identified above.

Athletic program needs standard operating facilities to support competitive intercollegiate competition. Students will identify the quality of a program by the demonstrated support from the college. An Instructional example would be trying to teach a Chemistry without safe and modern lab room.

**Q28** Goal Status **In Progress - will carry this goal forward into next year**

Page 9: III. Previous Goals: Update (If Applicable) continued

**Q29** Please describe the results or explain the reason for deletion/completion of the goal: **Respondent skipped this question**

**Q30** Do you have another goal to update?

**Respondent skipped this question**

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Page 10: III. Previous Goals: Update (If Applicable) continued

**Q31** Please describe action steps for the year:

- Evaluate current athletic facilities to serve community / student interest and expectations.
  - Support coaches and staff in the research process.
  - Develop a strategic athletic facility plan for the future.
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**Q32** How will this goal be evaluated?

- The athletic department will accumulate data of conference members whom have new or renovated athletic facilities. Gather data from current and recruited student-athlete population to determine expectation benchmarks.
  - Develop report to establish grading parameters (Below Average, Average, Above Average, Superior)
  - Survey community partners to establish expectations.
- 

**Q33** Do you have another goal to update?

**Yes**

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Page 11: III. Previous Goals: Update (If Applicable) continued

**Q34** Previous Goal 2:

Develop Academic Transfer or Graduation program for student athletes – (Athletic Pathways)

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**Q35** Which College Strategic Goal does this department goal most directly support?

**Guided Student Pathways**

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**Q36** Please describe how this goal advances the college strategic goal identified above.

Student athletes accumulate units throughout their tenure at Cuyamaca College that achieve two separate aims. Their academic Guided Pathway coincides with an Athletic Pathway to achieve transfer associated with scholarship and athletic opportunity.

The current 160 student-athletes at Cuyamaca College are on one of the Athletic Pathways below. Each pathway is determined by the academic record (high school and community college) and demonstrated athletic ability. There is no targeted transfer institution, because each student-athlete and coach casts a nationwide net to garner at least one, if not many, university coach's interest. The sooner a student-athlete is able to meet academic transfer requirements, the larger the pool of universities they are able to attend (Athletic Guided Pathways 1 - 4). This national search for interest includes a large amount of universities:

NCAA Division I - 353 universities in 49 states  
NCAA Division II - 314 universities in 44 states  
NCAA Division III - 443 universities in 35 states  
NAIA - 251 universities

The Athletic Guided Pathway 1:

NCAA Scholarship Caliber - Academic Qualifier (1)-  
Declared a Qualifier by the NCAA Eligibility Center in High School  
Complete Student-Athlete Questionnaire  
Complete Required Comprehensive Educational Plan  
Complete 12 transferable units per semester toward degree for two semesters (1 year)  
Demonstrate Athletic Ability commensurate with NCAA Division I, II, or III level team or NAIA  
Compete for 1 season on a Cuyamaca College Intercollegiate Team

The Athletic Guided Pathway 2:

NCAA Scholarship Caliber - Academic Qualifier (2)-  
Declared a Qualifier by the NCAA Eligibility Center in High School  
Complete Student-Athlete Questionnaire  
Complete Required Comprehensive Educational Plan  
Complete 48 transferable units toward degree for four semesters (2 years)  
Demonstrate Athletic Ability commensurate with NCAA Division I, II, or III level team or NAIA  
Compete for 2 season on a Cuyamaca College Intercollegiate Team

The Athletic Guided Pathway 3:

NCAA Scholarship Caliber - Academic Qualifier (3)-  
Declared a Qualifier by the NCAA Eligibility Center in High School  
Complete Student-Athlete Questionnaire  
Complete Required Comprehensive Educational Plan  
Complete 60 transferable units per semester toward degree for two semesters (2.5 years)  
Demonstrate Athletic Ability commensurate with NCAA Division I, II, or III level team or NAIA  
Compete for 2 season on a Cuyamaca College Intercollegiate Team

The Athletic Guided Pathway 4:

NCAA Scholarship Caliber - Non Qualifier-  
Complete Student-Athlete Questionnaire  
Complete Required Comprehensive Educational Plan  
Complete Associates Degree - (2 or 2.5 years)  
Demonstrate Athletic Ability commensurate with NCAA Division I, II, or III level team or NAIA  
Compete for 2 season on a Cuyamaca College Intercollegiate Team

The Athletic Guided Pathway 5 (No Division I opportunity)

The Athletic Guided Pathway 5 (NCAA Division I opportunity):

- NCAA II or III Scholarship Caliber - Non Qualifier-
- Complete Student-Athlete Questionnaire
- Complete Required Comprehensive Educational Plan
- Complete Associates Degree or 12 units per semester- (3 years)
- Demonstrate Athletic Ability commensurate with NCAA Division II, or III level team or NAIA
- Compete for 2 season on a Cuyamaca College Intercollegiate Team

The Athletic Guided Pathway 6 (NAIA only):

- NAIA Scholarship Caliber - Non Qualifier-
- Complete Student-Athlete Questionnaire
- Complete Required Comprehensive Educational Plan
- Complete 12 units per full-time semester (approximating 3 years with redshirt\* of grayshirt\*\*)
- Demonstrate Athletic Ability commensurate with NAIA level team
- Compete for 2 season on a Cuyamaca College Intercollegiate Team

\* a redshirt year is taking 12 units of a courses in a competitive season, but not competing

\*\*grayshirt is not attempting 11.5 units or more of courses in any semester, to reduce full-time semester count or delaying the start of the NCAA Division I - 5-year eligibility clock

**Q37** Goal Status

**In Progress-will carry this goal forward into next year**

Page 12: III. Previous Goals: Update (If Applicable) continued

**Q38** Please describe the results or explain the reason for deletion/completion of the goal:

**Respondent skipped this question**

**Q39** Do you have another goal to update?

**Respondent skipped this question**

Page 13: III. Previous Goals: Update (If Applicable) continued

**Q40** Please describe action steps for the year:

- Athletic Eligibility Advisor will examine previous transfer percentages.
- Athletic Eligibility Advisor will use 2019-2020 data as benchmark to establish progress towards degree tracking for student-athlete population.
- Athletic Eligibility Advisor will deliver team and small group workshops on student-athlete best practices.
- Athletic Eligibility Advisor will monitor academic performance of all student-athletes within and between semesters.
- Athletic Eligibility Advisor will develop study hall program and monitor student-athletes.
- Athletic Eligibility Advisor will refer student-athletes to academic support centers and track attendance.
- Athletic Eligibility Advisor will develop program to support traditional underperforming populations.

**Q41** How will this goal be evaluated?

- Compare previous transfer percentages.
- Use 2019-2020 data as benchmark to establish progress towards degree tracking.
- Compare student-athlete GPA and course success (further examined by gender and ethnicity)



**Q42** Do you have another goal to update? **Yes**

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Page 14: III. Previous Goals: Update (If Applicable) continued

**Q43** Previous Goal 3:

Enhance the quality of academic support services offered to students-athletes.

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**Q44** Which College Strategic Goal does this department goal most directly support? **Student Validation and Engagement**

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**Q45** Please describe how this goal advances the college strategic goal identified above.

To align Athletes with the academic success process. Student-athletes have academic deadlines and unit thresholds that are higher than regular student population. In addition to the academic responsibilities, student-athletes have athletic practice, travel, and competition responsibilities that occupy time that traditional students would spend addressing academic responsibilities.

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**Q46** Goal Status **In Progress-will carry this goal forward into next year**

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Page 15: III. Previous Goals: Update (If Applicable) continued

**Q47** Please describe the results or explain the reason for deletion/completion of the goal: **Respondent skipped this question**

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**Q48** Do you have another goal to update? **Respondent skipped this question**

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Page 16: III. Previous Goals: Update (If Applicable) continued

**Q49** Please describe action steps for the year:

- Work with part-time Academic Advisor to establish relationships with campus tutoring centers and designate area for study hall.
  - Increased hours for Athletic Counselor from 10 to 12 per week.
  - Requested that coaches be responsible for academic monitoring of student-athletes
- 

**Q50** How will this goal be evaluated?

Attendance sheets for tutoring centers and study hall. Also, overall GPA for the student-athletes.

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**Q51** Do you have another goal to update? **Yes**

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Page 17: III. Previous Goals: Update (If Applicable) continued

**Q52** Previous Goal 4:

Continue to cultivate relationships with the local community, area high schools, and club sports teams.

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**Q53** Which College Strategic Goal does this department goal most directly support? **Organizational Health**

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**Q54** Please describe how this goal advances the college strategic goal identified above.

- Visitor Perception – community member that visit our campus will determine the overall quality from what they experience on a visit. Having little to no “Fan Support” for our events (seating, scoreboard, shade, etc.) will leave them with the feeling that Athletics have no support from the college.
  - Increase recruitment of community students-athletes though awareness and knowledge of athletic programs and facilities.
  - Missing or deteriorating facilities will cause students to seek out better educational options at one of the other seven community colleges in San Diego county.
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**Q55** Goal Status **In Progress-will carry this goal forward into next year**

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Page 18: III. Previous Goals: Update (If Applicable) continued

**Q56** Please describe the results or explain the reason for deletion/completion of the goal: **Respondent skipped this question**

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**Q57** Do you have another goal to update? **Respondent skipped this question**

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Page 19: III. Previous Goals: Update (If Applicable) continued

**Q58** Please describe action steps for the year:

- Engage community high schools, working with high school's Athletic Directors to foster support for recruiting student athletes.
  - Develop an all sports recruit night for community families and student athletes.
  - Providing support for on campus Transfer Fair event to garner community awareness of intercollegiate athletic programs.
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**Q59** How will this goal be evaluated?

By number of campus visits by:  
High School Recruits  
High School Sports Teams  
High school sporting events held on campus  
Club team events and practices held on campus  
Community athletic events held by the college on or off campus

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**Q60** Do you have another goal to update? **No**

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Page 20: III. Previous Goals: Update (If Applicable) continued

**Q61** Previous Goal 5: **Respondent skipped this question**

**Q62** Which College Strategic Goal does this department goal most directly support? **Respondent skipped this question**

**Q63** Please describe how this goal advances the college strategic goal identified above. **Respondent skipped this question**

**Q64** Goal Status **Respondent skipped this question**

Page 21: Copy of page: III. Previous Goals: Update (If Applicable) continued

**Q65** Please describe the results or explain the reason for deletion/completion of the goal: **Respondent skipped this question**

Page 22: Copy of page: III. Previous Goals: Update (If Applicable) continued

**Q66** Please describe action steps for the year: **Respondent skipped this question**

**Q67** How will this goal be evaluated? **Respondent skipped this question**

Page 23: IV. New Goals (If Applicable)

**Q68** Would you like to propose any new goal(s)? **No**

Page 24: IV. New Goals (If Applicable) continued

**Q69** New Goal 1: **Respondent skipped this question**

**Q70** Which College Strategic Goal does this department goal most directly support? **Guided Student Pathways**

**Q71** Please describe how this goal advances the college strategic goal(s) identified above. **Respondent skipped this question**

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**Q72** Please indicate how this goal was informed by SLO (student learning outcome) assessment results, PLO (program learning outcome) assessment results, student achievement data, or other data: **Respondent skipped this question**

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**Q73** Action steps for this year: **Respondent skipped this question**

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**Q74** How will this goal be evaluated? **Respondent skipped this question**

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**Q75** Do you have another new goal? **No**

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Page 25: IV. New Goals (If Applicable) continued

**Q76** New Goal 2: **Respondent skipped this question**

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**Q77** Which College Strategic Goal does this department goal most directly support? **Respondent skipped this question**

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**Q78** Please describe how this goal advances the college strategic goal(s) identified above. **Respondent skipped this question**

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**Q79** Please indicate how this goal was informed by SLO (student learning outcome) assessment results, PLO (program learning outcome) assessment results, student achievement data, or other data: **Respondent skipped this question**

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**Q80** Action steps for this year: **Respondent skipped this question**

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**Q81** How will this goal be evaluated? **Respondent skipped this question**

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**Q82** Do you have another new goal? **Respondent skipped this question**

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Page 26: IV. New Goals (If Applicable) continued

**Q83** New Goal 3: **Respondent skipped this question**

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**Q84** Which College Strategic Goal does this department goal most directly support? **Respondent skipped this question**

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**Q85** Please describe how this goal advances the college strategic goal(s) identified above. **Respondent skipped this question**

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**Q86** Please indicate how this goal was informed by SLO (student learning outcome) assessment results, PLO (program learning outcome) assessment results, student achievement data, or other data: **Respondent skipped this question**

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**Q87** Action steps for this year: **Respondent skipped this question**

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**Q88** How will this goal be evaluated? **Respondent skipped this question**

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**Q89** Do you have another new goal? **Respondent skipped this question**

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Page 27: IV. New Goals (If Applicable) continued

**Q90** New Goal 4: **Respondent skipped this question**

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**Q91** Which College Strategic Goal does this department goal most directly support? **Respondent skipped this question**

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**Q92** Please describe how this goal advances the college strategic goal(s) identified above. **Respondent skipped this question**

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**Q93** Please indicate how this goal was informed by SLO (student learning outcome) assessment results, PLO (program learning outcome) assessment results, student achievement data, or other data: **Respondent skipped this question**

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**Q94** Action steps for this year: **Respondent skipped this question**

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**Q95** How will this goal be evaluated? **Respondent skipped this question**

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Page 28: V. Resources Needed to Fully Achieve Goal(s)

**Q96** Is the program requesting resources this year to achieve this program goal(s)? (Faculty Resource Needs, Classified Staff Resource Needs, Technology Resource Needs, Supplies/Equipment Resource Needs, Facilities Resource Needs or Other Resource Needs) **Yes**

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Page 29: VI. Faculty Resource Needs

**Q97** Are you requesting one or more Faculty Positions to achieve this program goal(s)? **Yes**

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Page 31: VIII. Classified Staff Resource Needs

**Q98** Are you requesting one or more Classified Positions to achieve this goal? **Yes**

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Page 33: X. Technology Resource Needs

**Q99** Are you requesting technology resources to achieve this goal? **Yes**

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Page 35: XIV. Supplies/Equipment Resource Needs

**Q100** Are you requesting supplies and/or equipment resources to achieve this goal? **Yes**

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Page 37: XVI. Facilities Resource Needs

**Q101** Are you requesting facilities resources to achieve this goal(s)? **Yes**

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Page 39: Final Check

**Q102** Are you ready to submit your program review?If you would like to go back and review a section, select a section a click "Next." **I am ready to submit my program review**

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